

Chief Executive: John Mitchell

# **Licensing and Environmental Health**

Date:Wednesday, 12 August 2015Time:19:30Venue:Committee RoomAddress:Council Offices, London Road, Saffron Walden, CB11 4ER

**Members:** Councillors Robert Chambers (Chairman), Aisha Anjum, Graham Barker, John Davey, Thom Goddard, Rory Gleeson, Jim Gordon, Eric Hicks, Sharon Morris, Joanna Parry

### Public Speaking

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#### AGENDA PART 1

### **Open to Public and Press**

- 1 Apologies for absence and declarations of interest.
- 2 Fees for Drivers, Hackney Carriage and Private Hire Vehicles and 3 22 Private Hire Operators

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Committee:	Extraordinary Licensing Committee	Agenda Item
Date:	12 August 2015	2
Title:	Fees for Drivers, Hackney Carriage and Private Hire Vehicles and Private Hire Operators	—
Author:	Michael Perry	Item for decision

### Summary

This report is to recommend that members adopt a new fee structure for licences relating to hackney carriage and private hire trades with effect from the 1 October 2015.

### Recommendations

- 1. That save where the circumstances of an individual application warrant the grant of a licence for a lesser period licences for drivers of hackney carriages and private hire vehicles shall with effect from 1 October 2015 be of three year duration.
- 2. That save where the circumstances of an individual application warrant the grant of a licence for a lesser period licences for private hire operators shall with effect from the 1 October 2015 be of five year duration.
- 3. That members set a fee for drivers licences at a figure of £140 for the grant of a new three year licence and at £129 for the renewal of a three year licence.
- 4. That where the circumstances of an individual application warrant the grant of a driver's licence for a lesser period than three years that the licence fee be £80 for the grant of a one year licence or £110 for the grant of a two year licence or £69 for the renewal of a licence for one year or £99 for the renewal of a licence for two years.
- 5. That members set the fee for an operator's licence at £350 for the grant of a new five year licence and £346 for renewal for a period of 5 years.
- That members set the fees for vehicle licences (both hackney carriages and private hire vehicles) at £50 for the grant of a new one year licence and £42 for the renewal of a licence for one year.
- 7. That the fees for operators and vehicle licences be advertised and in the event that no representations are received they shall be effective with effect from 1 October 2015.
- 8. That the fee for the transfer of a licence from one vehicle to another be set at £23.
- 9. Drivers renewing their drivers licences during the period commencing on 1 October 2015 ending on 30 September 2016 be given a rebate of £20 against the licence fee.

### **Financial Implications**

**10.** As set out in the body of this report.

### **Background Papers**

11. The following papers were referred to by the author in the preparation of this report and are available for inspection from the author of the report.

Figures produced by the Service Accountant (copies attached).

### Impact

12.

Communication/Consultation	A meeting has been held with representatives of the Hackney Carriage/Private Hire trades and all members of the trade have been invited to comment upon this report in draft form
Community Safety	None
Equalities	None
Health and Safety	None
Human Rights/Legal Implications	As set out in the body of this report
Sustainability	None
Ward-specific impacts	None
Workforce/Workplace	None

## Situation

- 13. As has been previously reported to members the Deregulation Act 2015 amends the basis upon which licences for drivers and operators may be granted. Under the Local Government (Miscellaneous Provisions) Act 1976 prior to amendment whilst the default option was for drivers licences to be issued for a period of three years and operators licences to be issued for a period of five years Local Authorities had an unfettered discretion to issue licences for a shorter period if they considered it appropriate. Uttlesford District Council along with the majority of councils issue both drivers and operators licences for one year only. The effect of the Deregulation Act is to remove that discretion. From 1 October 2015 licences must be granted for three years for drivers and five years for operators unless the circumstances of any particular case warrant otherwise. Exceptional circumstances may occasionally make it appropriate to issue a driver's licence for less than three years. I cannot conceive of circumstances where it would be appropriate to issue an operator's licence for less than five years.
- 14. In setting licence fees Local Authorities are entitled to recover their costs but should not make a profit. To achieve this year on year is difficult. Inevitably in some years

there will be surpluses and in other years there will be deficits. However, the council ought to manage its licence fees in such a way that over a period of time it achieves break even status.

- 15. Certain costs associated with licences relate only to the work involved in issuing the licence document either on first application or on subsequent renewal. However, there are other costs which are incurred during the life of a licence which need to be recovered as part of the licence fee.
- 16. In 2010 it was discovered that there was a surplus of income over expenditure for licensing for the period between the financial year 2006/07 until September 2010 in the sum of £138,000. In order to redress the balance and bring the council back to a break even position following negotiations with representatives of the trade licensing fees were reduced to £70 for a vehicle, £60 for a Private Hire operator and £40 for drivers. These fees would not cover the cost of providing the service and it was anticipated at that stage that the reduced fee structure would see the surplus eradicated within a period of three years.
- 17. Due to the fact that the number of licences issued by this council has increased year on year the surplus was not eradicated within three years as originally planned. As at the end of the financial year 2014/15 the balance on the licensing reserve stood at £30,374. Table F attached refers.
- 18. Until now the basis of calculation of the cost of the licensing service has been based on the cost of the licensing team plus recharges from support services throughout the council. Whilst this is a legitimate method of calculation and indeed is adopted by many authorities throughout the country current best practice guidance is that the fee should be calculated in respect of each individual licence depending upon the time and resources it takes to carry out the various functions required. Officers have therefore broken down the work involved in dealing with licences in to their various component parts, analysed the amount of time spent on each item and the level of officer concerned in carrying out those functions and by applying the hourly rate to those members of staff have arrived at licence fees for drivers, vehicles and operators. These costs are the basis of the fees referred to in table B2.
- 19. The original calculation prepared by officers indicated a higher fee in respect of drivers licences than that now shown on table B2. During our consultation with representations of the trade it was pointed out that whilst a licence will be issued for three years there is no guarantee that a driver will continue to drive in the district for that period of time. With regard to drivers who do not stay for three years the costs involved in years two and three potentially will not be incurred. However, the operator is likely to replace drivers who leave with new drivers who would be paying the fee for a new licence for a fresh three year period. Representatives of the trade refer to this as "churn". An examination of licensing records shows that 10% of licenced drivers fail to renew their licences annually. Assuming the drop-out rate to be 10% per annum this has the effect of reducing the proposed fees for drivers both on new application and upon renewal to the level now shown in Table B2.
- 20. As the council is now obliged to move to three year licences for drivers this is an appropriate time to deal with the remainder of the surplus on the licensing reserve. Officers consider it only right that new applicants should not benefit from this reserve as they have not contributed to it. The proposal is therefore that existing drivers who

apply to renew their licences between 1 October 2015 and 30 September 2016 should receive a £20 rebate against the licence fee. This will have the effect of eradicating the licensing reserve.

- 21. The proposal shows a decrease in fees for vehicles. The fees for drivers are higher but for those renewing is just over three times the current annual fee (but £11 lower than three times the current annual fee in 2015/16 if members agree the rebate suggested). Operators' fees are slightly more than 5 times the current annual fee. The current split of the fees (£70 vehicles, £60 operators and £40 drivers) was the split requested by representatives of the trade when the current fees were set in 2010. As the council was then working on a recharge basis it was not relevant to the council how the fees were split and officers were happy to go along with the trade's suggested levels. The proposed new method of calculating fees i.e. time spent/work done basis is more equitable but does mean it cannot be related back to the previous fee structure. It should be remembered that the previous fee structure did not cover the council's costs. The licensing reserve was reducing year on year and that at the stage when this had been exhausted (in all probability during 2015/16) a general increase in licence fees would be inevitable.
- 22. It is also worth pointing out that if a driver and vehicle were to be licenced together then for drivers renewing between October 2015 and September 2016 the total expenditure for the three year period is £95 less than the current annual licence fees for drivers and vehicles over the same period.
- 23. Although the operators fees for a five year period are more than five times the current annual fee level an operator with two or more vehicles will be financially better off over a five year period.
- 24. In general therefore whilst it must be acknowledged that the trade will experience cash flow issues by paying for three and five year licences the total costs over three/five years are less than would be incurred over a three/five year period at the current annual rates.
- 25. It is not legitimate to set fees based upon what other Local Authorities charge. However, it is reasonable to look at other Local Authorities licensing fees as a check to see if the council's proposals are reasonable. Officers have carried out research on the websites of other Licensing Authorities. Of those councils currently issuing three year licences the charges are Brentwood £355, Castle Point £310, Chelmsford £130, Colchester £200, Rochford £140 (£160 for a new licence), South Cambs £199. Southend £350 (plus £53 if the licence is joint Private Hire/Hackney Carriage and Tendring £274. With the exception of South Cambs who charge £120 for a vehicle licence, vehicle licences range between £225 per annum and £856 per annum with the majority being between £300-400. With regards to operators licences some councils have a sliding band of fees depending upon the number of vehicles licenced. Based purely upon cost recovery it is difficult to see how this can be justified. Fees range from £80 per annum (Rochford for an operator with one vehicle only with the fee level increasing to £200 per annum for large operators) to £2410 (Harlow for a large operator).
- 26. Uttlesford has consistently been the cheapest licensing authority in Essex and in all probability will continue to be so. The council's policy of not licensing vehicles which will be predominantly used outside of the district (based upon the High Court decision

in R (Newcastle Upon Tyne) v Berwick) should ensure that the council is not subject to applications from operators from outside the district wishing to take advantage of our cheaper fees even when cross border subcontracting is permitted.

27. There is no requirement for drivers fees to be advertised. The Local Government (Miscellaneous Provisions) Act 1976 does however require that notice of the operators and vehicles fees should be published in at least one local newspaper circulated in the district stating the period within which objections can be made. At least 28 days must be allowed. If no objections are received within that period then the fees take effect at the expiration of that period. If objections are received then members will need to meet to consider the same and must then set a further date (not being later than two months after the first) on which the variation to fees will come into force with or without modification.

# **Risk Analysis**

Risk	Likelihood	Impact	Mitigating actions
Fees are set at a level in excess of that required to cover the cost of the Licensing Authority	1 – in preparing the proposed fees officers have kept costs to an absolute minimum	2 – a surplus would be generated which could be countered by a reduction in fees in future years	Fees are kept under constant review and adjusted as necessary
Fees are set at a level lower than that required to cover the cost of the Licensing Authority	1 – the new method of calculating the fee on a per licence basis should mitigate against this. Instead of the service recovering its costs from the trade it will in future be necessary for the service to be managed so that it is provided within the budgeted income	1 – the fact that the council is effective in recovering 3/5 years expenditure "upfront" should enable adjustments to be made without the necessity of calling upon the general fund to meet any shortfall	Fees are kept under constant review and adjusted as necessary

28.

- 1 = Little or no risk or impact
  2 = Some risk or impact action may be necessary.
  3 = Significant risk or impact action required
  4 = Near certainty of risk occurring, catastrophic effect or failure of project.

#### Licensing 2014/15 Actual

	2012/13 Actual £	2013/14 Actual £	2014/15 Actual £	Detail
Shared Costs	L	L	2	Detail
Staffing costs	95,382.96	99,246.70	92,292.38	
4021 Publications	30.41	0.00	0.00	Newspapers
4022 Seminars	0.00	728.85	1,066.20	Training related expenses
4211 Supplies	517.54	1,065.58	265.69	Stationery and equipment
4413 Mobile Phone	83.19	63.23	1.34	Mobile phone costs
4421 Software	13,993.16	13,993.15	18,786.62	LALPAC
4612 Subs	166.68	166.67	166.67	Professional Subscriptions to The Institute of Licensing
7011 Management	15,310.72	15,728.16	15,539.16	Management - this is made up of two elements; corporate management and direct service management. The corporate management is apportioned to services on staff numbers and direct service management based on % time allocation
7101 Accountancy	3,060.04	3,141.88	2,452.10	Financial Services including budget preparation, final accounts, payroll, creditor payments - the recharge is based on a combination of % time allocation and weighting for budget value, staffing etc
7111 Legal Services	11,756.05	7,118.00	9,956.00	Legal Services Team general licensing work - the recharge is based on % time allocation
7121 Internal Audit	2,227.79	961.00	1,006.00	Internal Audit Service - the recharge is based on % mean of the 3 year Audit Programme
7171 Personnel Services	3,302.50	4,225.00	3,514.00	Human Resources Service - the recharge is apportioned to services based on staff numbers
7201 Printing	191.50	0.00	0.00	In-house Print Service - supplies paper etc
7211 Mailroom	2,857.05	3,838.00	3,555.00	Includes Postage costs and admin element
7231 CSC Service	10,966.00	11,779.00	14,822.00	Customer Service Centre is the first point of contact with the Council and covers, receptions, telephony and
7251 IT Service	2,543.92	2,333.00	9,099.49	cashiering. The costs are recharged to services based on % time allocation Information Communication Technology Service providing system support - the recharge is based on a combination of % time and weighting for system costs, pcs etc
7301 Accommodation	5,510.87	9,953.00	10,236.00	Saffron Walden office premises costs and stewarding - apportioned to services based on floor space occupied
CF0( above	167,900.38	174,341.22	182,758.65	
65% share Other Costs	104,098.24	108,091.56	118,793.12	
Staffing Costs	0.00	2,759.74	2,100.51	
4023 Materials	5,983.44	5,668.98	7,609.51	Taxi plate materials
4211 Supplies	0.00	0.00	132.30	Document Wallets / Archive Boxes
4309 Driver Checks	0.00	0.00	1,282.00	Driving Licence Checks
4431 CP Adverts - Taxi	1,667.62	0.00	0.00	Public Notices
7111 Legal - Taxi	10,988.21	5,206.00	4,122.00	Legal service time on specific taxi legal work including external fees
4022 Meetings etc	209.50	216.48	352.48	Various meeting related expenses
7201 Printing	1,694.31	3,997.00	4,416.00	In-house Print Service - Desk top publishing taxi chat, licence copies
7131 Enforcement	25,351.95	22,834.35	28,077.00	Enforcement Team - the recharge is based on % time allocation
Sub total	149,993.27	148,774.11	166,884.92	
4304 Driver Check	23,033.00	24,146.00	17,950.00	CRB checks
Total Expenditure Income	173,026.27	172,920.11	184,834.92	
Taxi	-110,709.50	-132,401.50	-151,593.00	
CRB	-23,033.00	-24,146.00	-17,950.00	
Net Total	39,283.77	16,372.61	15,291.92	

#### Licensing Fees - 2015/16

- Proposed Fees commencing 1 October 2015

Operator	Curre	nt Fee		Propos	ed Fees		
94	1 Y	ear	1	Year	Year 2-5	5 Year	
	£60	£5,640					
New Application	-		£89		£261	£350	
Renewal	-		£85	£7,990	£261	£346	£32,524

Vehicle	Curre	nt Fee	Propos	ed Fees
1111	1 Year		1 Year	
	£70	£77,770		
New Application	-		£50	
Renewal	-		£42	£46,662

Driver	Curre	nt Fee		Propos	sed Fees		]
1354	1 Y	ear	1	Year	Year 2-3	3 Year	
	£40	£54,160					
New Application	-		£80		£70	£150	
Renewal	-		£69	£93,426	£70	£139	£188,206

Total Income Current Fee

Total Income Proposed Fee (1 Year renewal)

£137,570

£148,078

Total Income Proposed Fee (full term renewal)

£267,392

#### Licensing Fees - 2015/16

- Proposed Fees commencing 1 October 2015

Operator	Curre	nt Fee		Propos	ed Fees		
94	1 Y	ear	1	Year	Year 2-5	5 Year	
	£60	£5,640					
New Application	-		£89		£261	£350	
Renewal	-		£85	£7,990	£261	£346	£32,524

Vehicle	Curre	nt Fee	Propos	ed Fees
1111	1 Year		1 Year	
	£70	£77,770		
New Application	-		£50	
Renewal	-		£42	£46,662

Driver	Curre	nt Fee		Propos	ed Fees		
1354	1 Y	ear	1	Year	Year 2-3	3 Year	
	£40	£54,160					
New Application	-		£80		£60	£140	
Renewal	-		£69	£93,426	£60	£129	£17

Total Income Current Fee

Total Income Proposed Fee (1 Year renewal)

£137,570

£148,078

Total Income Proposed Fee (full term renewal)

£253,852

#### Commencing October 2015 - Proposed Fee Detail

Operator - 5 year licence	Year 1	Year 1	Year 2	Year 3	Year 4	Year 5	Total	Total
	New	Renewal					New	Renewal
<u>Expenditure</u>	£		£	£	£	£	£	£
Licensing Team	30.42	25.91	6.34	5.97	6.03	6.09	54.85	50.34
Enforcement	36.37	36.37	36.74	37.10	37.47	37.85	185.53	185.53
Legal	19.20	19.20	18.46	18.64	18.83	19.01	94.14	94.14
Committee	3.19	3.19	3.22	3.25	3.28	3.32	16.26	16.26
Total Expenditure	89.18	84.67	64.76	64.96	65.61	66.27	350.78	346.27
						_		

Vehicle 1 year licence	Year 1	Year 1
	New	Renewal
<u>Expenditure</u>	£	£
Licensing Team	36.54	33.79
Enforcement	4.14	4.14
Legal	1.11	1.11
Committee	0.06	0.06
Materials	8.48	3.08
Total Expenditure	50.33	42.18

Driver - 3 year licence	Year 1	Year 1	Year 2	Year 3	Total	Total
	New	Renewal			New	Renewal
<u>Expenditure</u>	£		£	£	£	£
Licensing Team	62.51	52.87	19.14	19.33	100.98	91.34
Enforcement	6.42	6.42	6.49	6.55	19.46	19.46
Legal	4.75	4.75	4.75	4.80	14.30	14.30
Committee	0.61	0.61	0.62	0.62	1.85	1.85
Driver Checks	3.75	3.75	3.79	3.83	11.37	11.37
Materials	1.56	0.30	0.00	0.00	1.56	0.30
Total Expenditure	79.60	68.70	34.79	35.13	149.52	138.62

### Commencing October 2015 - Annual Costs and Income generated by proposed new fee

(Based on current stats)

Operator - Renewal 5 year licence	Year 1	Year 2	Year 3	Year 4	Year 5	Total
<u>Expenditure</u>	£	£	£	£	£	£
Licensing Team	2,436	596	561	567	572	
Enforcement	3,419	3,454	3,487	3,522	3,558	
Legal	1,805	1,735	1,752	1,770	1,787	
Committee	300	303	305	308	312	
Total Expenditure	7,960	6,088	6,105	6,167	6,229	32,549
Income	-32,524					-32,524
Net Balance	-24,564				=	25

Vehicle - Renewal 1 year licence	Year 1
<u>Expenditure</u>	£
Licensing Team	37,541
Enforcement	4,600
Legal	1,233
Committee	67
Materials	3,421
Total Expenditure	46,862
Income	-46,662
Net Balance	200

Driver - Renewal 3 year licence	Year 1	Year 2	Year 3	Total	
<u>Expenditure</u>	£	£	£	£	
Licensing Team	71,586	25,916	26,173		
Enforcement	8,693	8,787	8,869		
Legal	6,432	6,432	6,499		
Committee	826	839	839		
Driver Checks	5,077	5,132	5,186		
Materials	406	0	0		
Total Expenditure	93,020	47,106	47,566	187,692	
Income	-188,206			-188,206	
			_		
Net Balance	-95,186		_	-514	

Summary	Year 1	Year 2	Year 3	Year 4	Year 5	
	£	£	£	£	£	
Operator - Renewal 5 year licence	7,960	6,088	6,105	6,167	6,229	
Vehicle - Renewal 1 year licence	46,862	0	0	0	0	
Driver - Renewal 3 year licence	93,020	47,106	47,566	0	0	
Total Expenditure	147,842	53,194	53,671	6,167	6,229	267,103
Total Income	-267,392					-267,392
Net Balance	-119,550				-	-289
		Page 17			_	

f         f         f         f         f           Shared Costs         Employee Expenses         92292         97,820         100,610           GLE001/4021         Publications         -         140         140           GLE001/4021         Publications         -         140         140           GLE001/401         Clothing         -         60         60           GLE001/411         Supplies         266         300         300           GLE001/421         Software         1         -         -           GLE001/413         Mobile Phones         1         -         -           GLE001/413         Professional Subscription         167         170         170           GLE001/711         Management         15539         16,050         2,860         2,860           GLE001/711         Legal Services         9956         8,900         -         -           GLE001/711         Internal Audit         1006         1,010         1,010           GLE001/721         Internal Audit         1006         1,010         1,080           GLE001/721         Mairoom         10236         9,780         -           GLE001/730	Licensing - Tax (Excluding CRB	i Forecast Budget Checks)	2014/15 Actual	2015/16 Budget	2015/16 Apr-Sep Forecast	DRAFT 2015/16 Oct - Sep (12 months) Forecast
Employee Expenses         92292         97,820         100,610           GLE001/4021         Publications         -         140         140           GLE001/4022         Seminars         1066         2,500         2,500           GLE001/4011         Cluthing         -         60         66           GLE001/4211         Supplies         266         300         300           GLE001/4213         Software         18787         14,560         13,220           GLE001/421         Software         18787         14,560         16,050           GLE001/421         Management         15539         16,050         16,050           GLE001/7011         Management         15539         16,050         2,860         -           GLE001/711         Legal Services         9956         8,090         -         -           GLE001/711         Legal Services         3514         3,920         3,920         3,920           GLE001/721         Internal Audit         1006         1,010         11,080         11,080           GLE001/721         Kervices         9099         3,940         8,940         12,290         -           GLE001/721         Kervices         118,			£	£	£	£
GLE001/4021         Publications         -         140         140           GLE001/4022         Seminars         1066         2,500         2,500           GLE001/4101         Clothing         -         60         60           GLE001/4211         Supplies         266         300         300           GLE001/4213         Mobile Phones         1         -         -           GLE001/42141         Software         18787         14,560         13,220           GLE001/4211         Software         167         170         170           GLE001/101         Maagement         15539         16,050         16,050           GLE001/711         Accountancy         2452         2,860         2,860           GLE001/711         Accountancy         2452         2,860         2,860           GLE001/711         Regal Services         9556         8,090         -           GLE001/711         Personel Services         3514         3,920         3,920           GLE001/721         Mairoom         3555         3,900         1,650           GLE001/7301         Accommodation         10236         9,780         9,780           GLE001/7301         Accommodat	Shared Costs					
GLE001/4022         Seminars         1066         2,500         2,500           GLE001/4011         Clothing         -         60         60           GLE001/4211         Supplies         266         300         300           GLE001/4211         Software         1         -         -           GLE001/4211         Software         18787         14,560         13,220           GLE001/413         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         6,050           GLE001/7011         Acagement         1006         1,010         1,010           GLE001/7111         Legal Services         9956         8,090         -           GLE001/711         Internal Audit         1006         1,010         1,010           GLE001/7211         Mairoom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7231         ICT Services         9099         3,940         8,940           GLE001/7231         ICT Services         112,759         176,180         -           Share based on time			92292	,		,
GLE001/4101         Clothing         -         60         60           GLE001/4211         Supplies         266         300         300           GLE001/4413         Mobile Phones         1         -         -           GLE001/4421         Software         18787         14,560         13,220           GLE001/4613         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         16,050           GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/7111         Legal Services         9956         8,090         -         -           GLE001/711         Accountancy         2452         2,860         3,920         3,920           GLE001/711         Personnel Services         3514         3,920         3,920         GLE001/721         Maircom         3555         3,900         1,650           GLE001/7211         Maircom         10236         9,780         9,780         9,780           GLE001/7301         Accommodation         10236         9,780         -         111,563           Other Costs         Employee Expenses         2101         2,79	GLE001/4021	Publications				140
GLE001/4211         Supplies         266         300         300           GLE001/4413         Mobile Phones         1         -         -           GLE001/4413         Software         18787         14,560         13,220           GLE001/4413         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         16,050           GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/711         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7171         Personnel Services         3514         3,920         3,920           GLE001/7211         Mairoom         3555         3,900         1,650           GLE001/7211         Kaccomodation         102236         9,780         9,780           GLE001/731         Accommodation         10236         9,780         9,780           GLE001/731         Accommodation         10236         9,780         -           GLE001/731         Accommodation         12790         2,790         -	GLE001/4022	Seminars	1066	2,500		2,500
GLE001/4413         Mobile Phones         1         -         -           GLE001/421         Software         18787         14,560         13,220           GLE001/4613         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         16,050           GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/7111         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7211         Personnel Services         3514         3,920         3,920           GLE001/7231         CS Service         14822         11,080         11,080           GLE001/7231         ICT Services         9099         3,940         8,940           GLE001/7231         Accommodation         10236         9,780         172,290           GLE001/7301         Accommodation         10236         9,780         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         -         -	•	Clothing	-			60
GLE001/4421         Software         18787         14,560         13,220           GLE001/4613         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         16,050           GLE001/7011         Accountancy         2452         2,860         2,860           GLE001/7111         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/711         Personnel Services         3514         3,920         3,920           GLE001/7211         Maircom         3555         3,900         1,650           GLE001/7251         ICT Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7251         ICT Services         118,793         114,520         67,370         -           Share based on time allocations         -         -         - <td>GLE001/4211</td> <td>Supplies</td> <td>266</td> <td>300</td> <td></td> <td>300</td>	GLE001/4211	Supplies	266	300		300
GLE001/4613         Professional Subscription         167         170         170           GLE001/7011         Management         15539         16,050         16,050           GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/7111         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7211         Maircom         3555         3,900         1,650           GLE001/7211         Maircom         3555         3,900         1,650           GLE001/7211         Maircom         3555         3,900         1,650           GLE001/7211         CSC Service         14822         11,080         11,080           GLE001/7211         Accommodation         10236         9,780         9,780           GLE001/7310         Accommodation         10236         9,780         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,427         <	GLE001/4413	Mobile Phones	1	-		-
GLE001/7011         Management         15539         16,050         16,050           GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/711         Legal Services         9956         8,090         -           GLE001/711         Internal Audit         1006         1,010         1,010           GLE001/711         Personnel Services         3514         3,920         3,920           GLE001/7211         Mailroom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7231         CSC Services         9099         3,940         8,940           GLE001/7231         CSC Services         9099         3,940         8,940           GLE001/7231         Accommodation         10236         9,780         172,290           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827 </td <td>GLE001/4421</td> <td>Software</td> <td>18787</td> <td>14,560</td> <td></td> <td>13,220</td>	GLE001/4421	Software	18787	14,560		13,220
GLE001/7101         Accountancy         2452         2,860         2,860           GLE001/7111         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7211         Mailroom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7201         Accommodation         10236         9,780         172,290           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790	GLE001/4613	Professional Subscription	167	170		170
GLE001/7111         Legal Services         9956         8,090         -           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7171         Personnel Services         3514         3,920         3,920           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         -         -         -         111,563           Other Costs         1122         -         -         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/423         Materials         7610         6,000         3,420         3,827           GLE001/431         Advertising         -         -         -         -	GLE001/7011	Management	15539	16,050		16,050
GLE001/7121         Internal Audit         1006         1,010         1,010           GLE001/7171         Personnel Services         3514         3,920         3,920           GLE001/7211         Mailroom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         -         -         -         111,563           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4309         Driver Checks         1282         -         -         -           GLE001/411         Supplies         132         -         -         -           GLE001/421         Support         -         -         -	GLE001/7101	Accountancy	2452	2,860		2,860
GLE001/7171         Personnel Services         3514         3,920         3,920           GLE001/7211         Mailroom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           GLE001/7301         Accommodation         10236         9,780         172,290           GS% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         1111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,4	GLE001/7111	Legal Services	9956	8,090		-
GLE001/7211         Mailroom         3555         3,900         1,650           GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           GLE001/7301         Accommodation         10236         9,780         172,290           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         7,610	GLE001/7121	Internal Audit	1006	1,010		1,010
GLE001/7231         CSC Service         14822         11,080         11,080           GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           GLE001/7301         Accommodation         10236         9,780         9,780           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         -         -         111,563           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         -         -         -         -           GLE001/4431         Advertising         -         -         -         -         -           GLE001/7111         Committee Support         -         -         -         -         -           GLE001/7201         Printing	GLE001/7171	Personnel Services	3514	3,920		3,920
GLE001/7251         ICT Services         9099         3,940         8,940           GLE001/7301         Accommodation         10236         9,780         9,780           GLE001/7301         Accommodation         10236         9,780         9,780           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         -         -         111,563           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         -         -         -           GLE001/7111         Committee Support         -         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           GLE001/7131         Enforcement         28077	GLE001/7211	Mailroom	3555	3,900		1,650
GLE001/7301         Accommodation         10236         9,780         9,780           182,759         176,180         172,290           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         -         -         111,563           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/7111         Committee Support         -         -         -         -           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600	GLE001/7231	CSC Service	14822	11,080		11,080
182,759         176,180         172,290           65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	GLE001/7251	ICT Services	9099	3,940		8,940
65% Share         118,793         114,520         67,370         -           Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/712         Legal Services         4122         7,610         3,805         9,470           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392  <	GLE001/7301	Accommodation	10236	9,780		9,780
Share based on time allocations         -         -         111,563           Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/4314         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/712         Legal Services         4122         7,610         3,805         9,470           GLE001/712         Legal Services         4122         7,610         3,805         9,470           GLE001/702         Seminars         352         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392		_	182,759	176,180		172,290
Other Costs         Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/7120         Seminars         352         -         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392		65% Share	118,793	114,520	67,370	-
Employee Expenses         2101         2,790         2,790         -           GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/7202         Seminars         352         -         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	S	hare based on time allocations	-	-		111,563
GLE001/4023         Materials         7610         6,000         3,420         3,827           GLE001/4211         Supplies         132         -         -         -         -           GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/712         Legal Services         4122         7,610         3,805         9,470           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	Other Costs					
GLE001/4211       Supplies       132       -       -       -         GLE001/4309       Driver Checks       1282       -       1,000       5,077         GLE001/431       Advertising       -       1,760       -       -         GLE001/7111       Committee Support       -       -       1,193         GLE001/7112       Legal Services       4122       7,610       3,805       9,470         GLE001/7112       Seminars       352       -       -       -         GLE001/7201       Printing       4416       4,250       2,125       -         GLE001/7131       Enforcement       28077       29,890       14,945       16,712         Income       -151593       -143,280       -92,600       -267,392		Employee Expenses	2101	2,790	2,790	-
GLE001/4309         Driver Checks         1282         -         1,000         5,077           GLE001/4431         Advertising         -         1,760         -         -           GLE001/4431         Advertising         -         1,760         -         -           GLE001/7111         Committee Support         -         -         1,193           GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/4022         Seminars         352         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	GLE001/4023	Materials	7610	6,000	3,420	3,827
GLE001/4431       Advertising       -       1,760       -       -         GLE001/7111       Committee Support       -       -       -       1,193         GLE001/7112       Legal Services       4122       7,610       3,805       9,470         GLE001/4022       Seminars       352       -       -       -         GLE001/7201       Printing       4416       4,250       2,125       -         GLE001/7131       Enforcement       28077       29,890       14,945       16,712         Income       -151593       -143,280       -92,600       -267,392	GLE001/4211	Supplies	132	-	-	-
GLE001/7111       Committee Support       -       -       -       1,193         GLE001/7112       Legal Services       4122       7,610       3,805       9,470         GLE001/4022       Seminars       352       -       -       -         GLE001/7201       Printing       4416       4,250       2,125       -         GLE001/7131       Enforcement       28077       29,890       14,945       16,712         Income       -151593       -143,280       -92,600       -267,392	GLE001/4309	Driver Checks	1282	-	1,000	5,077
GLE001/7112         Legal Services         4122         7,610         3,805         9,470           GLE001/4022         Seminars         352         -         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	GLE001/4431	Advertising	-	1,760	-	-
GLE001/4022         Seminars         352         -         -         -           GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           Income         -151593         -143,280         -92,600         -267,392	GLE001/7111	Committee Support	-	-	-	1,193
GLE001/7201         Printing         4416         4,250         2,125         -           GLE001/7131         Enforcement         28077         29,890         14,945         16,712           166,885         166,820         95,455         147,842           Income         -151593         -143,280         -92,600         -267,392	GLE001/7112	Legal Services	4122	7,610	3,805	9,470
GLE001/7131         Enforcement         28077         29,890         14,945         16,712           166,885         166,820         95,455         147,842           Income         -151593         -143,280         -92,600         -267,392	GLE001/4022	Seminars	352	-	-	-
166,885         166,820         95,455         147,842           Income         -151593         -143,280         -92,600         -267,392	GLE001/7201	Printing	4416	4,250	2,125	-
Income -151593 -143,280 -92,600 -267,392	GLE001/7131	Enforcement	28077	29,890	14,945	16,712
		-	166,885	166,820	95,455	147,842
15,292 23,540 2,855 -119,550		Income	-151593	-143,280	-92,600	-267,392
15,292 23,540 2,855 -119,550						
		-	15,292	23,540	2,855	-119,550

#### Licensing - Reserve

centaing - neachte						
						Draft
	Actual	Actual	Actual	Actual	Actual	Actual
	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16
	£	£	£	£	£	£
						(Apr - Sept)
Expenditure	142,118	145,470	149,993	148,774	166,885	95,455
Income	-142,769	-108,203	-110,709	-132,401	-151,593	-92,600
Net Expenditure	-651	37,267	39,284	16,373	15,292	2,855
-	407.000	400 500	404.000	~~ ~~~	45 000	00.074
Reserve	-137,939	-138,590	-101,323	-62,039	-45,666	-30,374
	400 500	404.000	00.000	45.000	00.074	07.510
Bal on Reserve	-138,590	-101,323	-62,039	-45,666	-30,374	-27,519